COTTAGE CAPITAL

Johnstown Renewables, LLC and Dutch's Reservoir

Exclusive sale of the Businesses

Executive Summary

December 2020



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Summary and Background of Johnstown Renewables, LLC ("JR") and Dutch's Reservoir

Whey-to-alcohol plant located in Johnstown, NY (~50 miles northwest of Albany, NY)

- JR is a greenfield operation based off a proprietary whey-to-alcohol process using a proprietary strain of yeast
- The process can produce multiple products
 - Liquid and solid whey (animal feed additive)
 - Ethanol
 - Industrial alcohol
 - Distilled Spirits
- Capacity ~3mm gallons of ethanol or alcohol
- CRE Capital, LLC has invested \$15.5mm
- 10-YR supply agreement with whey protein
 - feedstock provider FAGE
- Construction and design firm CHA has analyzed JR and concluded
 - Facility is 50-60% complete
 - Process systems are well thought out
 - JR will be able to operate per CHA design
 - Depending on the process selected, the plant can be completed for \$5-7mm

Investment of late beer tycoon Christian Richard Eisenbeiss, stepson of former PepsiCo CEO David Kendall

- In 2007, food and beverage entrepreneur Christian Richard Eisenbeiss bundled the majority of his numerous investment interests into CRE Capital LLC ("CRE")
 - The JR facility and its proprietary process are part of CRE's investment portfolio
- Eisenbeiss passed on March 30, 2017
 - CRE is looking to sell the plant or identify a strategic and/or joint-venture partner
- Eisenbeiss was the former majority shareholder and chairman of Holsten-Brauerei and built the company into Germany's largest brewery empire
 - He completed numerous acquisitions of major German breweries, including Lübzer, König, Bavaria St. Pauli, and Licher
- At its peak, the brewing group had annual production of 10.6mm hectoliters of beer and an additional 11.0mm hectoliters of non-alcoholic beverages
- In 2004, Eisenbeiss sold his stake in the brewery and beverage group to Danish brewer Carlseberg
- Eisenbeiss achieved numerous other successes in the food and beverage industry
 - Chairman of the Hamburg based malthouse Tivoli Malz, which he sold to British Anglia Maltings Holding (Crisp Malt) in 2016
 - Founder of craft breweries in New Orleans and Pittsburgh
 - Partner in American Restaurants Services, which held franchise rights to operate Pizza Hut and KFC in Western Poland and later extended to the Czech Republic



Facilities in Johnstown and King Ferry, NY

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